Chippewas of Rama First Nation Consolidated Financial Statements For the year ended March 31, 2016

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A Proud Progressive First Nation Community

Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of Chippewas of Rama First Nation (the "First Nation") are the responsibility of management and have been approved by Chief and Council.

These consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards prescribed for governments as recommended by the Public Sector Accounting Board. Management is responsible for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Chief and Council are responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and is ultimately responsible for reviewing and approving the consolidated financial statements.

The external auditors, BDO Canada LLP, conduct an audit, in accordance with Canadian generally accepted auditing standards, and express their opinion on the consolidated financial statements. The external auditors have access to financial management of Chippewas of Rama First Nation and meet when required.

On behalf of Chippewas of Rama First Nation:

Dan Shilling

First Nation Manager

Rick Morano

Chief Financial Officer

September 19, 2016



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Independent Auditor's Report

To the Members of Chippewas of Rama First Nation

We have audited the accompanying consolidated financial statements of Chippewas of Rama First Nation, which comprise the consolidated statement of financial position as at March 31, 2016, and the consolidated statements of operations and accumulated surplus, change in net financial assets, and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of Chippewas of Rama First Nation as at March 31, 2016, and the results of its operations, changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.



Other Matters

Chippewas of Rama First Nation has also prepared another set of consolidated financial statements for the year ended March 31, 2016 in accordance with Canadian public sector accounting standards. However, these consolidated financial statements include unaudited supplementary schedules which present detailed program revenues and expenditures prepared to assist management of Chippewas of Rama First Nation to meet the reporting requirements of various funding agencies. Our audit report on the other set of consolidated financial statements was issued to Chief and Council of Chippewas of Rama First Nation and was dated September 19, 2016.

BDO ConadaLLA

Chartered Professional Accountants, Licensed Public Accountants Orillia, Ontario September 19, 2016

Chippewas of Rama First NationConsolidated Statement of Financial Position

| March 31 | 2016 | 2015 |
|--|---------------|---------------|
| Financial assets | | |
| Cash and cash equivalents (Note 2) | \$ 2,438,140 | \$ 6,113,907 |
| Restricted cash (Note 3) | 730,362 | 731,963 |
| Trust funds held by federal government (Note 4) | 165,405 | 161,901 |
| Accounts receivable (Note 5) | 3,598,924 | 3,798,975 |
| Due from government (Note 6) | 603,752 | 749,155 |
| Loans receivable (Note 7) | 720,796 | 740,797 |
| Portfolio investments (Note 8) | 73,506,732 | 75,511,291 |
| Inventories for resale | 615,864 | 624,947 |
| Due from controlled entities (Note 9) | 3,185,744 | 4,031,314 |
| Investment in government business enterprises (Note 10) | 7,865,226 | 7,954,503 |
| , | 93,430,945 | 100,418,753 |
| | 93,430,945 | 100,410,755 |
| Liabilities | | |
| Accounts payable and accrued liabilities (Note 11) | 5,471,284 | 4,474,362 |
| Deferred payouts - minors (Note 12) | 23,438,908 | 24,257,748 |
| Due to government (Note 13) | 296,063 | 274,720 |
| Deferred revenue (Note 14) | 435,490 | 477,080 |
| Long-term debt (Note 15) | 20,006,123 | 24,817,021 |
| Solid waste closure and post-closure liabilities (Note 16) | 1,515,158 | 1,232,566 |
| | 51,163,026 | 55,533,497 |
| Net financial assets | 42,267,919 | 44,885,256 |
| | | |
| Non-financial assets | 69 | |
| Tangible capital assets (Note 18) | 92,024,530 | 92,003,921 |
| Prepaid expenses | 95,236 | 141,066 |
| Inventories held for use | 21,520 | 20,331 |
| | 92,141,286 | 92,165,318 |
| Accumulated surplus | \$134,409,205 | \$137,050,574 |

Contingent liabilities (Note 19) Contractual obligations (Note 20)

On behalf of Chippewas of Rama First Nation:

First Nation Manager

Chippewas of Rama First Nation Consolidated Statement of Operations and Accumulated Surplus

| | (Note 22) Budget | | |
|---|----------------------------|------------------------|------------------------|
| For the year ended March 31 | 2016 | | 2015 |
| Revenue | | | |
| | \$ 6,705,908 | \$ 6,952,183 | \$ 6,873,953 |
| Provincial government transfers (Note 21) | 3,815,092 | 3,910,336 | 4,022,537 |
| First Nation Fund revenue | - | - | 34,267 |
| Rental income | 4,240,086 | 4,122,971 | 4,102,608 |
| Net investment income Income (loss) from government business | 3,300,000 | 7,732,704 | 4,709,965 |
| enterprises (Note 10) | - | (89,276) | (511,689) |
| Casino Rama ground rent | _ | 5,013,577 | 4,958,213 |
| User fees | 7,161,261 | 7,211,690 | 7,152,982 |
| Sales from business enterprises | 12,722,856 | 11,291,965 | 12,613,086 |
| Casino Rama fees | 7,300,000 | 7,809,136 | 7,181,832 |
| Other | 2,924,351 | 3,213,408 | 3,222,856 |
| | | | |
| | 48,169,554 | 57,168,694 | 54,360,610 |
| Expenses | | | |
| General government | 6,518,357 | 9,262,017 | 7,120,753 |
| Health and social services | 6,046,245 | 6,122,213 | 6,078,586 |
| Education services | 6,190,055 | 6,245,240 | 6,252,875 |
| Economic development and business operations | 12,445,434 | 11,510,349 | 12,829,851 |
| Housing and social housing services | 989,829 | 816,749 | 868,056 |
| Lands and trust | 253,317 | 9,026,027 | 8,890,707 |
| Recreation | 525,565 | 538,029 | 480,947 |
| Special projects | 200,539 | 174,433 | 184,285 |
| Operations and maintenance Fire and police | 6,257,400 7,045,626 | 6,749,460 7,337,854 | 6,565,185 7,256,852 |
| Water and waste water | 1,500,316 | 2,027,692 | 2,040,542 |
| Water and Waste Water | 1,000,010 | 2,021,002 | 2,040,042 |
| | 47,972,683 | 59,810,063 | 58,568,639 |
| | ,5,2,550 | 20,010,000 | 00,000,000 |
| Annual surplus (deficit) | 196,871 | (2,641,369) | (4,208,029) |
| Accumulated surplus, beginning of year | 137,050,574 | 137,050,574 | 141,258,603 |
| Accumulated surplus, end of year | \$137,247,445 | \$134,409,205 | \$137,050,574 |

Segment Disclosure (Note 23)

Chippewas of Rama First Nation Consolidated Statement of Change in Net Financial Assets

| For the year ended March 31 | | (Note 22) Budget 2016 | 2016 | 2015 |
|--|----|---|---|--|
| Annual surplus (deficit) | \$ | 196,871 | \$ (2,641,369) | \$ (4,208,029) |
| Acquisition of tangible capital assets Amortization of tangible capital assets Loss (gain) on disposal of tangible capital assets Proceeds on disposal of tangible capital assets | | (663,670) - - - | (4,195,998) 3,972,029 147,289 56,071 | (5,571,359) 3,861,638 (12,895) 30,676 |
| Use/consumption of prepaid expenses Use/consumption of inventories held for use | _ | (466,799) - - | (2,661,978) 45,830 (1,189) | (5,899,969) (16,941) 1,096 |
| | | - | 44,641 | (15,845) |
| Decrease in net financial assets | | (466,799) | (2,617,337) | (5,915,814) |
| Net financial assets, beginning of year | | 44,885,256 | 44,885,256 | 50,801,070 |
| Net financial assets, end of year | \$ | 44,418,457 | \$ 42,267,919 | \$ 44,885,256 |

Chippewas of Rama First Nation Consolidated Statement of Cash Flows

| For the year ended March 31 | | 2016 | 2015 |
|--|----|---|--|
| Operating transactions Annual deficit Items not involving cash: Amortization of tangible capital assets Solid waste closure and post-closure liabilities Loss (gain) on disposal of tangible capital assets | \$ | (2,641,369) 3,972,029 282,592 147,289 | \$ (4,208,029) 3,861,638 75,443 (12,895) |
| Loss from government business enterprises | | 89,277 | 511,689 |
| Changes in non-cash operating balances: Accounts receivable Due from government Inventories for resale Prepaid expenses Inventories held for use Accounts payable and accrued liabilities Due to government Deferred revenue | | 200,051 145,403 9,083 45,830 (1,189) 996,922 21,343 (41,590) | 5,720,828 19,462 101,946 (16,941) 1,096 (1,231,416) (91,081) (33,174) |
| Cash provided by operating transactions | | 3,225,671 | 4,698,566 |
| Capital transactions Acquisition of tangible capital assets | | (4,195,998) | (5,571,359) |
| Proceeds on disposal of tangible capital assets | _ | 56,071 | 30,676 |
| Cash applied to capital transactions | _ | (4,139,927) | (5,540,683) |
| Investing transactions Decrease in portfolio investments Decrease in due from controlled entities Transfer to Social Housing replacement reserve fund Change in trust funds held by federal government Loans receivable | | 2,004,559 845,570 1,601 (3,504) 20,001 | 2,087,702 (952,282) (15,201) (7,867) (49,875) |
| Cash provided by investing transactions | | 2,868,227 | 1,062,477 |
| Financing transaction Proceeds from issuance of long-term debt Repayment of long-term debt Deferred payouts - minors | | 64,240 (4,875,138) (818,840) | 3,818,633 (1,364,778) (845,870) |
| Cash provided by (applied to) financing transactions | | (5,629,738) | 1,607,985 |
| Increase (decrease) in cash and cash equivalents | | (3,675,767) | 1,828,345 |
| Cash and cash equivalents, beginning of year | _ | 6,113,907 | 4,285,562 |
| Cash and cash equivalents, end of year (Note 2) | \$ | 2,438,140 | \$ 6,113,907 |

March 31, 2016

1. Summary of Significant Accounting Policies

a) Nature of Organization

Chippewas of Rama First Nation (the "First Nation") provides government type services such as education, health and social services, economic development, police, fire, public works, planning, lands and trust, recreation and other general government services.

The First Nation is exempt from income tax.

b) Basis of Accounting

The financial statements have been prepared using Canadian public sector accounting standards.

c) Reporting Entity

The reporting entity includes the First Nation and all entities that are controlled by the First Nation.

All controlled entities are consolidated in the First Nation's financial statements according to the First Nation's percentage ownership except for entities that meet the definition of a government business enterprise or a government business partnership, which are included in the financial statements on a modified equity basis. Inter-organizational balances and transactions are eliminated upon consolidation.

Entities fully consolidated in the First Nation's financial statements include:

| Chippewas of Rama Social Housing - | · 100% |
|--|--------|
| Waasa Gdi Naabmin (Looking Far Ahead) Trust | 100% |
| Ojibway Bay Marina Ltd. | 100% |
| 455457 Ontario Inc. (o/a Ramcor Developments) | 100% |
| 1176290 Ontario Limited (o/a Biindigen Gift Shop) - | 100% |
| 1291580 Ontario Inc. (o/a Rama Country Market and Gas Bar) - | 100% |

Under the modified equity method of accounting, only the First Nation's investment in the entity and the First Nation's portion of the entity's net income and other changes in equity are recorded. No adjustment is made for accounting policies of the entity that are different from those of the First Nation and inter-organizational balances and transactions are not eliminated.

| SEM Resort Limited Partnership | - 33.33% |
|---|----------|
| Mnjikaning Holdings Limited Partnership | - 100% |
| Rama Parking Inc. | - 100% |
| Casino Rama Inc. | - 100% |
| 112449 Alberta Ltd. | - 100% |
| My Lucky Spot - Entertainment Centre Ltd. | - 80% |

March 31, 2016

1. Summary of Significant Accounting Policies (continued)

d) Cash and Cash Equivalents

Cash and cash equivalents consist of cash on hand, bank balances, mutual funds and guaranteed investment certificates having a maturity of less than three months from the date of acquisition which are held for the purpose of meeting short-term cash commitments.

e) Loans Receivable

Loans receivable are initially recorded at cost less any amount for valuation allowance. Valuation allowances are used to reflect collectability and risk of loss and to reflect loans receivable at the lower of cost and the net recoverable value. Changes in valuation allowance are recognized in expenses in the statement of operations. When the loss is known with sufficient precision and there is no realistic prospect of recovery the loan receivable is reduced by the amount of the loss. Interest income is accrued on loans receivable as earned to the extent it is deemed collectable.

f) Portfolio Investments

Portfolio investments are recorded at cost. Portfolio investments are written down where there has been a loss in value that is other than a temporary decline.

g) Inventories for Resale

Inventory for resale is stated at the lower of cost and net realizable value. Cost is generally determined on a first-in, first-out basis.

h) Tangible Capital Assets

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at fair value at the time of the donation, with a corresponding amount recorded as revenue. Amortization is recorded on a straight-line basis over the estimated life of the tangible capital asset commencing once the asset is available for productive use as follows:

| Land improvements | 10 to 25 years |
|-------------------------------|----------------|
| Buildings and structures | 10 to 30 years |
| Roads and bridges | 20 to 50 years |
| Water and waste water systems | 50 years |
| Automotive | 3 to 15 years |
| Equipment | 5 to 15 years |
| Solar panels | 20 years |
| Computer systems | 3 years |
| | |

Tangible capital assets are written down when conditions indicate that they no longer contribute to the First Nation's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the consolidated statement of operations.

March 31, 2016

1. Summary of Significant Accounting Policies (continued)

i) Tangible Capital Assets (continued)

Certain assets which have historical or cultural value, including works of art, historical documents and historical and cultural artifacts, are not recognized as tangible capital assets.

Assets under construction are not amortized until the asset is available to be put into service.

i) Inventories Held for Use

Inventories of supplies held for consumption are recorded at the lower of cost and replacement cost.

j) Pension Plan

The First Nation is an employer member of Manulife Financial, which has a defined contribution pension plan. The Pension Committee, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of the benefits. The First Nation records as pension expense the current service cost.

k) Government Transfers

Government transfers are recognized as revenue in the financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

I) Loan Guarantees

Chippewas of Rama First Nation has guaranteed the mortgages of certain band members. When it is determined that a loss is likely, a provision for loss is recorded. The provision is determined using the best estimates available and taking into consideration all known circumstances. A provision for loan losses is reviewed by management on an annual basis.

m) Revenue Recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis.

Contributions, other than government transfers, are deferred when restrictions are placed on their use by the contributor, and are recognized as revenue when used for the specific purpose.

Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.

March 31, 2016

| 2. | Cash and cash equivalents | | 2016 | 2015 | |
|----|---|-----------|----------------------|---------------------|--|
| | Internally restricted: Capital improvement contract holdbacks | <u>\$</u> | - | \$ 66,597 | |
| | Unrestricted: Operating Social Housing | | 2,316,503 121,637 | 5,980,672 66,638 | |
| | | | 2,438,140 | 6,047,310 | |
| | Total cash | \$ | 2,438,140 | \$ 6,113,907 | |
| | | | | | |
| 3. | Restricted Cash | | 2016 | 2015 | |
| | Restricted - Social Housing Reserves | \$ | 730,362 | \$ 731,963 | |
| | | | | | |

Under the terms of the agreements with Canada Mortgage and Housing Corporation, Chippewas of Rama First Nation must set aside funds annually for the repair, maintenance and replacement of worn out assets. These funds are to be held in a separate bank account and invested only in accounts or instruments insured by the Canada Deposit Insurance Corporation or as otherwise approved by the Canada Mortgage and Housing Corporation with any interest earned to be credited as revenue to the Replacement Reserve Fund.

4. Trust Funds Held by Federal Government

| | nce March 31, 2015 | 2016 Additions | 2016 Withdrawals | | Ва | lance March 31, 2016 |
|--------------------|-------------------------|-------------------|---------------------|---|----|-------------------------|
| Revenue Capital | \$ 113,787 48,114 | \$ 3,504 | \$ | - | \$ | 117,291 48,114 |
| · | \$ 161,901 | \$ 3,504 | \$ | - | \$ | 165,405 |

The trust funds arise from monies derived from capital or revenue sources as outlined in Section 62 of the Indian Act. These funds are held in trust in the Consolidated Revenue Fund of the Government of Canada. The management of these funds is primarily governed by Sections 63 to 69 of the Indian Act.

March 31, 2016

| | · | | | | , |
|----|---|----|--|----|--|
| 5. | Accounts Receivable | | | | |
| | | | 2016 | | 2015 |
| | Due from members: Social Housing Due from others: | \$ | 206,140 | \$ | 229,371 |
| | Services - non members | _ | 4,755,266 | | 4,340,265 |
| | | | 4,961,406 | | 4,569,636 |
| | Less impairment allowance | _ | (1,362,482) | | (770,661) |
| | Total accounts receivable | \$ | 3,598,924 | \$ | 3,798,975 |
| 6. | Due from Government | | | | |
| | | | 2016 | | 2015 |
| | Federal government Indigenous and Northern Affairs Canada Canada Mortgage and Housing Corporation OTC HST Other | \$ | 15,635 19,479 180,360 82,836 273,315 | \$ | 80,470 20,428 156,014 90,851 344,862 |
| | Provincial government | _ | 32,127 | | 56,530 |
| | | \$ | 603,752 | \$ | 749,155 |
| 7. | Loans Receivable | | | | |
| | | | 2016 | | 2015 |
| | Community Financial Assistance Program loans | \$ | 278,813 | \$ | 230,678 |
| | Mortgages to members, bearing interest at 7%, 12 mortgages (13 in 2015), various monthly payments of | | | | |
| | \$4,720 in total, due from 2017 to 2038 | _ | 544,704 | | 572,008 |
| | Less impairment allowance | | 823,517 (102,721) | | 802,686 (61,889) |
| | Loss impairment allowands | _ | | _ | |
| | | \$ | 720,796 | \$ | 740,797 |
| | | | | | |

March 31, 2016

8. Portfolio Investments

| | 2016 | 2015 |
|--|---------------------------|---------------------------|
| First Nation Fund | | |
| Investments held by Manulife, market value of \$12,907,596 (2015 - \$13,607,042) | \$ 15,593,337 | \$ 13,259,126 |
| Investments held by Scotiatrust, market value of \$14,612,342 (2015 - \$14,371,508) (Note 15 & 19) | 14,263,186 | 12,204,977 |
| Accrued interest receivable | 70,499 | 18,095 |
| Less impairment allowance | 29,927,022 (3,700,000) | 25,482,198 (3,700,000) |
| | 26,227,022 | 21,782,198 |
| Restricted Assets of Waasa Gdi Naabmin | | |
| (Looking Far Ahead) Trust Investments held by Scotiatrust, market value of | | |
| \$42,845,799 (2015 - \$50,453,400) (Note 15) | 40,364,921 | 44,845,200 |
| Accrued interest receivable | 182,182 | 215,060 |
| | 40,547,103 | 45,060,260 |
| Other Investments Medcan Health, 30,000 class B common shares | 300 | 300 |
| Guaranteed Investment Certificates held as collateral (Note 15) | 3,532,307 | 8,668,533 |
| Diversified Canadian Growth Deposit Notes, due 2021 (Note 15) | 3,200,000 | <u>-</u> |
| | 6,732,607 | 8,668,833 |
| Total portfolio investments | \$ 73,506,732 | \$ 75,511,291 |

Included in the Scotiatrust portfolio investment of \$14,263,186 (2015 - \$12,204,977) is \$9,785,554 (2015 - \$3,409,604) in fixed income securities. These bear interest rates ranging from 0.25% to 7.1% and maturity dates ranging from 2017 to 2040.

Included in the Scotiatrust portfolio investment of 40,364,921 (2015 - 44,845,200) is 22,267,175 (2015 - 24,574,434) in fixed income securities. These bear interest rates ranging from 0.25% to 11.0% and maturity dates ranging from 2017 to 2040.

March 31, 2016

9. Due from Controlled Entities

| | | 2016 | | 2015 |
|---|----|-------------|----|-----------|
| SEM Resort Limited Partnership, bearing interest at 10% | \$ | 2,000,000 | \$ | 2,000,000 |
| SEM Resort Limited Partnership, bearing interest at 10%, repayable in six equal monthly installments of | | | | |
| \$90,160, in default | | 500,000 | | 500,000 |
| SEM Resort Limited Partnership | | 72,703 | | 68,523 |
| Casino Rama Inc. | | 2,250 | | 2,000 |
| Rama Parking Inc. | | 960,791 | | 960,791 |
| My Lucky Spot - Entertainment Centre Ltd. | | 900,000 | | 500,000 |
| | | 4,435,744 | | 4,031,314 |
| Less impairment allowance | _ | (1,250,000) | | |
| | \$ | 3,185,744 | \$ | 4,031,314 |

The advances to the above entities are non-interest bearing, unless otherwise stated, have no specific terms of repayment and are not due within one year, unless specifically noted above.

March 31, 2016

10. Investments in Government Business Enterprises

The First Nation's investments in government business enterprises consist of the following:

| | _ | 2016 | 2015 | | |
|--|---|---------------------------------------|---|--|--|
| ly Lucky Spot - Entertainment Centre Ltd., at cost asino Rama Inc., at cost ama Parking Inc. Injikaning Chippewas General Partner Inc., at cost EM Resort Limited Partnership, 33.33%, at cost | | 6,400,000 1 1 - 3,000,000 | \$ 6,400,000 1 1 1 3,000,000 | | |
| | | 9,400,002 | 9,400,003 | | |
| Cumulative income (loss) from government business enterprises | - | (1,534,776) 7,865,226 | \$ (1,445,500) 7,954,503 | | |

The following table presents condensed supplementary financial information for these commercial enterprises as at March 31, 2016.

| | | My Lucky Spot | | | |
|------------------------------|----------------------|-----------------------------------|--------------|---------------------|---|
| | | Entertainment | | | |
| | SEM Group | Centre Ltd. | Other | 2016 Total | 2015 Total |
| | | | | | |
| Cash | \$ 2,781,563 | \$ 264,489 | \$ 57,467 | \$ 3,103,519 | \$ 3,000,851 |
| Accounts receivable | 3,143,045 | 52,688 | 7,583 | 3,203,316 | 3,040,361 |
| Inventory | 236,667 | 24,926 | · - | 261,593 | 240,633 |
| Prepaid expenses | 96,081 | 89,956 | 4,829 | 190,866 | 180,884 |
| Tangible capital assets | 10,455,483 | 2,474,828 | 981,735 | 13,912,046 | 14,260,788 |
| Other assets | 7,343,099 | 3,853,750 | 1 | 11,196,850 | 13,458,726 |
| | | | | | • |
| Total assets | \$ 24,055,938 | \$ 6,760,637 | \$ 1,051,615 | \$ 31,868,190 | \$ 34,182,243 |
| | | | | | |
| Accounts payable | \$ 2,906,751 | \$ 310,662 | \$ 5,584 | \$ 3,222,997 | \$ 2,681,903 |
| Long-term debt | - | 2.886.706 | 960,791 | 3.847.497 | 3.794.456 |
| Other liabilities | 6,009,539 | 7,200,000 | 2,250 | 13,211,789 | 13,946,448 |
| Total liabilities | 8,916,290 | 10,397,368 | 968,625 | 20,282,283 | 20,422,807 |
| Equity | 15,139,648 | (3,636,731) | 82,990 | 11,585,907 | 13,759,436 |
| = 40) | | (0,000,00) | 02,000 | ,000,001 | 10,100,100 |
| Total liabilities and equity | \$ 24,055,938 | \$ 6,760,637 | \$ 1,051,615 | \$ 31,868,190 | \$ 34,182,243 |
| | ¥ = 1,000,000 | + -0,1.00,001 | + 1,001,010 | ¥ 01,000,100 | + + + + + + + + + + + + + + + + + + + |
| Revenue | \$ 10,059,832 | \$ 2,772,437 | \$ 40.723 | \$ 12,872,992 | \$ 16,831,246 |
| Expenses | 11,982,822 | 2,307,863 | 30,289 | 14,320,974 | 16,262,135 |
| Lxperises | 11,902,022 | 2,307,003 | 30,209 | 14,320,374 | 10,202,133 |
| Net income (loss) | \$ (1,922,990) | \$ 464,574 | \$ 10,434 | \$ (1,447,982) | \$ 569,111 |
| rectification (1033) | Ψ (1,322,330) | Ψ +0+,57+ | Ψ 10,404 | Ψ (1,441,302) | ψ 303,111 |
| Chinneyses of Dome First | | | | | |
| Chippewas of Rama First | | | | | |
| Nation's share of net | Ф (474 OCO) | Ф 074.0F0 | Ф 40.404 | f (00.07c) | Ф (Г 44 COO) |
| income (loss) | \$ (471,369) | \$ 371,659 | \$ 10,434 | \$ (89,276) | \$ (511,689) |

March 31, 2016

10. Investment in Government Business Enterprises (continued)

SEM Group

The SEM Group of companies includes the holding company (112449 Alberta Ltd.), the limited partner (Mnjikaning Holdings Limited Partnership), and SEM Resort Limited Partnership. SEM Resort Limited Partnership is engaged in the operation of a full-service hotel, dining facilities, 18-hole golf course, casino gaming facility, and the operation of automated teller machines ("ATM") collectively known as the St. Eugene Golf Resort and Casino. The First Nation's interest in SEM Resort Limited Partnership is 33.33%.

The SEM Group incurred interest costs of \$NIL (2015 - \$200,000) payable to the First Nation. At year end there was an amount of \$672,307 (2015 - \$668,082) owing to the First Nation in interest which is included in accounts receivable.

At the time of release of these financial statements negotiations to sell the First Nation's investment in the SEM Group of companies were ongoing. The impact of this sale on operations is the loss of income related to this investment included in the loss from investment in government business enterprises on the statement of operations. The gain or loss on the sale of the First Nation's investment in the SEM Group of companies will be included in the determination of consolidated operating results in the period of sale.

My Lucky Spot - Entertainment Centre Ltd.

As at March 31, 2014, the First Nation acquired 6,400,000 participating preference shares at \$1.00 per share in My Lucky Spot - Entertainment Centre Ltd. This represents 100% of the issued preference shares and 80.00% of the voting shares of the company. My Lucky Spot - Entertainment Centre Ltd. is in the process of acquiring, renovating and operating existing bingo centres and electronic gaming centres.

The fiscal year end of My Lucky Spot - Entertainment Centre Ltd. is December 31. As the year end for My Lucky Spot - Entertainment Centre Ltd. does not coincide with the year end of the First Nation, and it is not possible to use financial statements that do coincide, the financial statements used under the modified equity method will be for the year ended December 31. Therefore, December 31, 2015 amounts have been picked up using the modified equity basis of accounting in these financial statements. The First Nation's interest in My Lucky Spot - Entertainment Centre Ltd. is 80.00%.

Other

The other category includes Casino Rama Inc. and Rama Parking Inc. Rama Parking Inc. represents the majority of this category and holds parking lots.

March 31, 2016

| 11 | Accounts | Pavahla | and Acc | ruad Lis | hilitiae |
|-----|----------|---------|---------|----------|-----------|
| 11. | Accounts | Pavable | and Acc | ruea Lia | abilities |

| | 2016 | 2015 |
|--|---|---|
| Trade payables Accrued salaries and benefits payable Other accrued liabilities | \$ 611,873 2,964,171 1,895,240 | \$ 569,351 2,506,937 1,398,074 |
| | \$ 5,471,284 | \$ 4,474,362 |

12. Deferred Payouts - Minors

Under the Waasa Gdi Naabmin (Looking Far Ahead) Trust agreement amounts owed to minor beneficiaries are held in trust until the band member reaches 18 years of age. As a result, this allocated amount is set up as a liability.

| 13. Due to Government | | |
|--|---------------|---------------|
| To. Due to Government | 2016 | 2015 |
| Federal government, non interest bearing, due within one year | \$ 264,284 | \$ 240,575 |
| Provincial government, non interest bearing, due within one year | 31,779 | 34,145 |
| | \$ 296,063 | \$ 274,720 |

14. Deferred Revenue

| | Balance March 31, 2015 | | 2 | 016 Funding Received | 16 Revenue Recognized | Balance March 31, 2016 | | |
|--|---------------------------|-------------------|----|-------------------------|--------------------------|---------------------------|-------------------|--|
| Government: Federal - capital Federal - other Provincial - capital | \$ | 3,640 | \$ | - | \$ 3,640 | \$ | - - - | |
| Provincial - other | | 3,002 | | - | 3,002 | | - | |
| | | 6,642 | | - | 6,642 | | - | |
| Other: Unearned fees Other | | 439,239 31,199 | | 293,187 2,030 | 311,828 18,337 | | 420,598 14,892 | |
| | | 470,438 | | 295,217 | 330,165 | | 435,490 | |
| | \$ | 477,080 | \$ | 295,217 | \$ 336,807 | \$ | 435,490 | |

March 31, 2016

| 15. | Long-term Debt | | 0040 | 0045 |
|-----|---|----|------------|------------------|
| | | _ | 2016 | 2015 |
| | Non-revolving demand promissory note, secured by credit facility, interest at prime plus 1% payable monthly, repaid in year | \$ | - | \$ 3,500,000 |
| | Non-revolving demand promissory note, secured by credit facility, interest at prime plus 2% payable monthly, repaid in year | | _ | 1,000,000 |
| | Non-revolving demand promissory note, interest at prime plus 0.25% payable monthly, due September 2021 | | 6,400,000 | 6,400,000 |
| | Non-revolving demand promissory note, interest at prime plus 0.25% payable monthly, due April 2017 | | 2,672,300 | 2,672,300 |
| | Non-revolving demand promissory note, interest at prime plus 0.25% payable monthly, due April 2017 | | 4,300,000 | 4,300,000 |
| | Mortgages payable - Social Housing, 1.08% to 2.35%, payable monthly in blended payments of \$40,722 secured by the First Nation and | | | |
| | ministerial guarantee, due 2017 to 2020 | | 6,633,823 | 6,944,721 |
| | | \$ | 20,006,123 | \$ 24,817,021 |

Anticipated annual principal repayments over the next five years are due as follows:

| | Year 2017 | \$ | Amo 7,69 | | | |
|---------------------------------------|---------------------|----------|-----------------|----------------|---------|---------------|
| | 2018 | | 10,249 | 9,963 | } | |
| | 2019 2020 | | | 3,675 7,009 | | |
| | 2021 | <u>_</u> | 1,143 | | _ | |
| | | \$ | 20,006 | 5,123 | | |
| | | | | | 2016 | 2015 |
| Interest expense for the year on long | -term debt | | | \$ | 601,762 | \$ 717,523 |

March 31, 2016

15. Long-term Debt (continued)

The First Nation has a non-revolving demand promissory note with an authorized amount of \$6,400,000 for assistance with financing the investment in My Lucky Spot - Entertainment Centre Ltd. Advances are repayable in full on or before September 30, 2021. This demand loan is secured by a guaranteed investment certificate and diversified Canadian growth deposit notes (Note 8).

Under the same credit facility, the First Nation has additional non-revolving demand promissory notes with an authorized amount of \$3,000,000 and \$4,300,000 for assistance in financing the purchase and installation of solar panels and the construction of the Public Works building respectively (Note 19). Advances are repayable in full on or before April 1, 2017, unless the bank agrees to extend the credit. If the bank agrees to extend the credit, the demand loan related to the Public Works building shall be reduced and repaid by an annual amount of \$215,000 or such higher amount as the bank may determine on April 1st. Commencing May 1, 2016 the solar panel loan is repayable in equal monthly installments of principal of \$14,846 plus interest with a final payment of the balance of principal and interest then outstanding due April 1, 2017, unless the bank agrees to extend the credit. These demand loans are secured by the First Nation Fund portfolio investments held in Scotiatrust and a guaranteed investment certificate (Note 8).

In addition to the above long-term debt, the First Nation has an operating line of credit with an authorized amount of \$1,150,000 which bears interest at prime plus 1% payable monthly. Within this amount, the First Nation guarantees lines of credit totaling \$150,000 for other government organizations included in these consolidation financial statements. The remaining amount of the line of credit limit is secured by the operating credit line agreement. The amount in use at year end was \$80,000 by one of the other government organizations.

In addition to the security specified above, the loans are secured by collateral mortgages in the amount of \$8,065,000 providing a first fixed charge over five properties.

March 31, 2016

16. Solid Waste Closure and Post-Closure Liabilities

Solid waste closure and post-closure care requirements have been defined in accordance with industry standards and include final covering and landscaping of the landfill, removal of ground water and leachates, and ongoing environmental monitoring, site inspection and maintenance. The present value of the First Nation's estimated future liability for this expense is recognized as the landfill site's capacity is used. The liability and annual expense is calculated based on the ratio of utilization to total capacity of the landfill site and the discounted estimated cash flows associated with closure and post-closure activities. The reported liability as at year end was 1,515,158 (2015 - 1,232,566) and reflects a discount rate of 3.5% (2015 - 3.5%). The estimated total expenditures for landfill closure costs are approximately 526,000 with annual post-closure care costs of approximately 59,000.

The liability is based on estimates and assumptions related to events extending over the remaining life of the landfill. The estimated remaining landfill life is 9 years. There are no specific assets designated for these post-closure costs, though management believes that the current accumulated surplus will be sufficiently maintained to meet this liability. The estimated length of time needed for post-closure care is 50 years.

17. Pension Plan

The First Nation makes contributions to the Manulife Financial pension plan. This plan is a defined contribution plan. The First Nation matches employee contributions up to a maximum of 8% of the employees compensation. Employees have the choice of contributing either 5% or 8% of their compensation to the plan. The retirement benefit for each employee is the amount that can be provided at retirement based on the accumulated contributions made on that individual's behalf and investment earnings on those contributions.

During the year, the First Nation contributed \$1,240,061 (2015 - \$1,197,032) to the defined contribution pension plan and is included in employee benefits in the statement of financial activities. There were no significant changes to the plan during the year.

March 31, 2016

18. Tangible Capital Assets

| | | C | ost | | Accumulated Amortization | | | | Net Book Value | | | |
|-----------------------|--------------------|--------------|--------------|--------------------|--------------------------|--------------|--------------|--------------------|----------------|---------------|--|--|
| | Opening Balance | Additions | Disposals | Closing Balance | Opening Balance | | | Closing Balance | Total 2016 | Total 2015 | | |
| Land | \$ 31,788,878 | \$ - | \$ (56,087) | \$ 31,732,791 | \$ - | \$ - | \$ - | \$ - | \$ 31,732,791 | \$ 31,788,878 | | |
| Land Improvements | 1,339,067 | 344,167 | _ | 1,683,234 | 605,963 | 64,913 | - | 670,876 | 1,012,358 | 733,104 | | |
| Buildings and | ,, | - , - | | ,, | , | - , | | ,- | ,- , | | | |
| Structures | 77,290,277 | 2,941,497 | (202,374) | 80,029,400 | 33,767,104 | 2,414,102 | (84,228) | 36,096,978 | 43,932,422 | 43,523,173 | | |
| Roads and Bridges | 4,552,860 | 5,063 | - | 4,557,923 | 1,413,145 | 115,275 | - | 1,528,420 | 3,029,503 | 3,139,715 | | |
| Water and Waste Water | | | | | | | | | | | | |
| Systems | 7,780,675 | 89,190 | - | 7,869,865 | 2,703,804 | 156,506 | - | 2,860,310 | 5,009,555 | 5,076,871 | | |
| Automotive | 9,687,248 | 298,622 | (111,422) | 9,874,448 | 6,810,292 | 609,904 | (82,295) | 7,337,901 | 2,536,547 | 2,876,956 | | |
| Equipment | 7,251,636 | 273,097 | (45,268) | 7,479,465 | 5,362,445 | 390,383 | (45,268) | 5,707,560 | 1,771,905 | 1,889,191 | | |
| Solar Panels | 2,939,049 | 173,692 | | 3,112,741 | 74,481 | 150,877 | - | 225,358 | 2,887,383 | 2,864,568 | | |
| Computer Systems | 748,381 | 70,670 | - | 819,051 | 636,916 | 70,069 | - | 706,985 | 112,066 | 111,465 | | |
| Total | \$143,378,071 | \$ 4,195,998 | \$ (415,151) | \$147,158,918 | \$ 51,374,150 | \$ 3,972,029 | \$ (211,791) | \$ 55,134,388 | \$ 92,024,530 | \$ 92,003,921 | | |

The net book value of tangible capital assets not being amortized because they are under construction (or development or have been removed from service) is \$2,450,440 (2015 - \$97,003).

March 31, 2016

19. Contingent Liabilities

- a) The First Nation has guaranteed the mortgages of certain members in the amount of approximately \$4,244,321 (2015 \$4,169,220). The outstanding balance of the mortgages amounted to \$1,975,455 (2015 \$2,025,333) at year end.
- b) Where differences exist between the agency's net approved expenses and their actual net expenses, the resolution of these variances will be negotiated between the agency and the First Nation. Any resultant adjustments will be recognized in the year in which the changes are confirmed by the agency.
- c) Various lawsuits have been filed or are pending against the First Nation for incidents which arose in the ordinary course of business. In the opinion of management, the outcome of the lawsuits, now pending, is not determinable. Should any loss result from the resolution of these claims, such loss will be charged to operations in the year of resolution.
- The First Nation has entered into a collateral security agreement with a Canadian chartered bank that has agreed to finance on-reserve housing loans for individual band members of Rama. The First Nation has guaranteed the payment and performance by the borrowers of the obligations up to the amount of \$14,612,342 (Note 8) which the First Nation has set aside as restricted assets into a separate collateral account and has given the bank a security interest in that account. Of this amount, the First Nation, has set aside \$3,000,000 to assist in financing the purchase and installation of solar panels, and \$4,300,000 to assist in financing the construction of the Public Works building (Note 15). In addition, the outstanding balance of the mortgages at year end amounted to \$4,253,927 (2015 \$3,292,503).

20. Contractual Obligations

| | 2016 | 2017 | 2018 | 2019 | 2020 and thereafter | Total |
|---|-------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------|
| Operating leases Construction contracts | \$ 105,983 1,477,271 | \$ 84,332 - | \$ 72,618 - | \$ 41,418 - | \$ 100,400 - | \$ 404,751 1,477,271 |
| | \$1,583,254 | \$ 84,332 | \$ 72,618 | \$ 41,418 | \$ 100,400 | \$1,882,022 |

March 31, 2016

21. Government Transfers

| | _ | 2016 | 2015 |
|---|----|--|--|
| Federal government transfers | | | |
| Operating: Indigenous and Northern Affairs Canada: Block contribution Fixed contribution Set contribution Health Canada Canada Mortgage and Housing Corporation Other Capital (Note 14) | \$ | 4,240,653 143,000 582,777 967,560 239,461 778,732 | \$ 4,189,908 127,900 646,117 899,350 245,135 738,883 26,660 |
| Total federal government transfers | | 6,952,183 | 6,873,953 |
| Provincial government transfers | | | |
| Operating Capital (Note 14) | _ | 3,910,336 | 3,997,928 24,609 |
| Total provincial government transfers | _ | 3,910,336 | 4,022,537 |
| Total government transfers | \$ | 10,862,519 | \$ 10,896,490 |

March 31, 2016

22. Budget

The Financial Plan (Budget) adopted by Chief and Council was not prepared on a basis consistent with that used to report actual results (Public Sector Accounting Standards). The budget was prepared on a modified accrual basis while Public Sector Accounting Standards require a full accrual basis. In addition, the budget expensed all tangible capital expenditures rather than including amortization expense. As a result, the budget figures presented in the statements of operations and change in net financial assets represent the Financial Plan adopted by Chief and Council with adjustments as follows:

| | 2016 |
|---|--|
| Financial Plan (Budget) surplus (deficit) for the year Chippewas of Rama First Nation Chippewas of Rama Social Housing Ojibway Bay Marina Ltd. 455457 Ontario Inc. (o/a Ramcor Developments) 1176290 Ontario Limited (o/a Biindigen Gift Shop) 1291580 Ontario Inc. (o/a Rama Country Market and Gas Bar) | \$ (669,720) 89,278 (34,238) 318,290 (172,081) 1,672 |
| Total Financial Plan (Budget) surplus for the year Add: Capital expenditures | (466,799) 663,670 |
| Budget surplus per statement of operations | \$ 196,871 |

March 31, 2016

23. Segmented Information

The First Nation is a diversified government institution that provides a wide range of services to its members such as education, health and social services, economic development, housing, police, fire, public works, planning, lands and trust, recreation and other general government services. Distinguishable functional segments have been separately disclosed in the segmented information.

For each reported segment, revenues and expenses include amounts that are directly attributable to the segment and amounts are allocated on a reasonable basis. Therefore certain allocation methodologies are employed in the preparation of segmented financial information, including transfers that have been apportioned based on a percentage of budgeted expenses.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in the summary of significant accounting policies.

The nature of the segments and the activities they encompass are as follows:

General Government

The general government department oversees the delivery of all governmental services. The department is responsible for ensuring that there are adequate policies and procedures in place to safeguard assets and to properly report financial activities. In addition, this department includes the governance activities of Chief and Council.

Health and Social Services

The health department provides a diverse bundle of services directed towards the well-being of members including such activities as long-term care, medical transportation, pre-natal care, nursing, health representation, traditional healing, family violence and many other smaller programs designed to enhance the health of members. The social services department is responsible for administering social assistance payments as well as providing services directed towards members.

Education

The education department provides services to elementary and secondary students primarily by entering into service contracts with provincially funded area school boards, as well as native language study and early childhood education. In addition, the department reimburses tuition costs and provides living and other allowances to students who are attending post-secondary institutions.

Economic Development and Business Enterprises

The economic development department is responsible for promoting economic growth within the First Nation. Band operated enterprises are activities conducted by the First Nation with the objective of promoting economic self-sufficiency. These operations include but are not limited to the retail mall, country market, gas station, marina and gift shop.

March 31, 2016

23. Segmented Information (continued)

Housing and Social Housing

Social housing is responsible for administering and providing affordable housing within the First Nation, including unit allocations, rental assessments, collections and maintenance and repairs.

Lands and Trust

Lands and trust includes rental of the land and trust distributions.

Recreation

The First Nation provides a wide array of recreation services, including youth leadership programs, sport programs and clubs, and various special events.

Special Projects

The First Nation provides a wide array of other services included in special projects.

Operations and Maintenance

The operations and maintenance department provides public services that contribute to community development and sustainability through the provision of operating services such as roads and community buildings maintenance.

Fire and Police

Fire services is responsible for providing fire suppression service, fire prevention programs, and training and education related to prevention, detection or extinguishment of fires. Police services responsibility is to ensure the safety of the lives and property of citizens, preserve the peace and good order, prevent crimes from occurring, detect offenders and enforce the law.

Water and Waste Water

The water and waste water departments provide public services that contribute to community development and sustainability through the provision of water and sanitation services.

March 31, 2016

| | | G | eneral Government | | Health and Social Services | | | | Education | | Economic Development and Business Enterprises | | | |
|---|----------------|--------------|------------------------|----------------------------------|----------------------------|-------------------|-------------------|------------------|--------------------|--------------------|---|-------------------|--------------------|--|
| | Budge 2016 | | 2016 | 2015 | Budget 2016 | 2016 | 2015 | Budget 2016 | 2016 | 2015 | Budget 2016 | 2016 | 2015 | |
| Revenue | | | | | | | | | | | | | | |
| Federal government transfers Provincial | \$ 561 | ,207 | \$ 673,288 \$ | 594,819 \$ | 1,251,078 \$ | 1,315,923 \$ | 1,252,693 \$ | 2,831,938 \$ | 2,861,306 \$ | 2,812,755 \$ | 141,320 \$ | 150,430 \$ | 317,492 | |
| government transfers First Nation Fund | | - | 129 | - | 3,525,380 | 3,682,445 | 3,594,590 | 18,700 | 20,419 | 17,842 | - | - | - | |
| revenue Rental income Investment income | 2,945 1,200 | | 2,998,849 4,444,825 | 34,267 2,967,591 1,902,455 | 180,900 - | 197,038 - | 205,912 - | - - - | - - - | - - - | - - - | - - - | - - - | |
| Income from enterprises Casino Rama | | - | - | - | - | - | - | - | - | - | - | (89,276) | (511,689) | |
| ground rent User fees Sales from business enterprises | 68 | ,064 | 71,098 | 67,312 | - | - | - | - | - | - | - - 12,722,856 | 11,510,730 | 12,890,916 | |
| Casino Rama fees Other | | ,946 | 7,809,136 1,023,931 | 7,181,832 1,386,816 | 523,124 | 459,382 | 443,334 | 522,420 | - 657,092 | 730,691 | 663,098 | 665,272 | 405,067 | |
| | 12,766 | ,425 | 17,021,256 | 14,135,092 | 5,480,482 | 5,654,788 | 5,496,529 | 3,373,058 | 3,538,817 | 3,561,288 | 13,527,274 | 12,237,156 | 13,101,786 | |
| Expenses Salaries and wages Materials, services | 4,260 | ,228 | 4,147,648 | 4,226,310 | 4,000,652 | 4,053,351 | 3,911,940 | 3,181,615 | 3,255,812 | 3,044,990 | 2,172,339 | 2,192,397 | 2,182,024 | |
| and other Repairs and | 620 | ,593 | 2,652,524 | 786,512 | 1,622,980 | 1,480,691 | 1,591,551 | 2,768,503 | 2,384,531 | 2,642,136 | 9,771,264 | 8,586,841 | 10,001,258 | |
| maintenance Contracted services, | | ,085 | 21,226 | 22,561 | 402,226 | 450,952 | 434,257 | 246,897 | 301,913 | 317,290 | 267,293 | 378,825 | 279,435 | |
| professional fees Utilities, insurance | 59 | ,367 ,752 | 1,316,282 58,908 | 904,832 50,597 | 58,610 98,155 | 44,377 86,320 | 45,500 85,789 | 17,900 72,028 | 8,300 102,246 | 8,765 103,117 | 62,900 249,359 | 43,065 239,050 | 147,945 196,231 | |
| Rental Gifts, donations, | | ,336 | 214,220 | 300,480 | 79,293 | 74,710 | 73,361 | 45,607 | 58,728 | 57,925 | 559,260 | 559,116 | 559,116 | |
| grants Amortization Loss (gain) on disposal of tangible capital | 152 | ,000, | 200,979 284,589 | 184,651 302,069 | 80,815 - | 70,368 219,889 | 60,500 215,606 | 175,700 - | 193,362 288,312 | 170,219 285,941 | 229,500 | 472,642 | 419,131 | |
| assets Interest expense | 279 | .399 | 150,662 290,441 | - 449,348 | - | - | 9,050 | - | - | (11,626) | - 42,240 | - 44,569 | 2,564 33,453 | |
| Trust capital | | | • | • | | | | | | | • | • | • | |
| distributions | 6,620 | 760 | 9,337,479 | 7,227,360 | 6,342,731 | 6,480,658 | 6,427,554 | 6,508,250 | 6,593,204 | 6,618,757 | 13,354,155 | 12,516,505 | 13,821,157 | |
| Net surplus (deficit) | \$ 6,145 | | | 6,907,732 \$ | (862,249) \$ | (825,870) \$ | (931,025) \$ | (3,135,192) \$ | (3,054,387) \$ | (3,057,469) \$ | 173,119 \$ | (279,349) \$ | (719,371) | |

March 31, 2016

| | Housing and Social Housing | | | | | Lands and Trust | | | | Recreation | | Special Projects | | | |
|-----------------------|----------------------------|-----------|------|-----------------|------------|-----------------|------------|-----------|-----------|--------------------------------|--------------|-------------------|-------------|-----------|--|
| | , | Budget | | 242 | | Budget | | | Budget | | | Budget | | | |
| | | 2016 | 20 | 016 | 2015 | 2016 | 2016 | 2015 | 2016 | 2016 | 2015 | 2016 | 2016 | 2015 | |
| Revenue | | | | | | | | | | | | | | | |
| Federal government | • | 440.004 | • | | | 0.4.==0 | A 440 =00 | | | A B C C C C C C C C C C | . = | 0.4 - 00 A | 0.4.700 0 | | |
| transfers | \$ | 449,931 | \$. | 445,091 \$ | 448,304 \$ | 84,552 | \$ 116,788 | \$ 85,051 | \$ 25,306 | \$ 21,602 \$ | 6,760 \$ | 34,700 \$ | 34,700 \$ | 36,950 | |
| Provincial | | | | | | | | | | | | | | | |
| government | | | | | | | | | | | | | 4==== | | |
| transfers | | - | | - | - | - | - | - | - | - | - | - | 15,525 | - | |
| First Nation Fund | | | | | | | | | | | | | | | |
| revenue | | | | ·- - | | | | | - | - | - | - | - | - | |
| Rental income | | 657,300 | (| 653,488 | 639,675 | 547,899 | 545,984 | 542,593 | - | - | - | - | - | - | |
| Investment income | | - | | - | - | 2,100,000 | 3,287,879 | 2,807,510 | - | - | - | - | - | - | |
| Income from | | | | | | | | | | | | | | | |
| enterprises | | - | | - | - | - | - | - | - | - | - | - | - | - | |
| Casino Rama | | | | | | | | | | | | | | | |
| ground rent | | - | | - | - | - | 5,013,577 | 4,958,213 | - | - | - | - | - | - | |
| User fees | | - | | - | - | - | - | - | 243,000 | 207,039 | 215,998 | - | - | - | |
| Sales from business | | | | | | | | | | | | | | | |
| enterprises | | - | | - | - | - | - | - | - | - | - | - | - | - | |
| Casino Rama fees | | - | | - | - | - | - | - | - | - | - | - | - | - | |
| Other | | 52,150 | | 58,451 | 20,365 | - | 10,500 | 500 | 56,200 | 89,143 | 76,360 | 35,700 | 42,157 | 35,540 | |
| | | 1,159,381 | 1, | 157,030 | 1,108,344 | 2,732,451 | 8,974,728 | 8,393,867 | 324,506 | 317,784 | 299,118 | 70,400 | 92,382 | 72,490 | |
| Expenses | | | | | | | | | | | | | | | |
| Salaries and wages | | 104,165 | | 113,666 | 74,762 | 186,867 | 197,001 | 168,823 | 364,794 | 366,085 | 329,038 | 104,422 | 82,438 | 89,602 | |
| Materials, services | | | | | | | | | | | | | | | |
| and other | | 218,789 | | 32,344 | 101,801 | 422,032 | 438,303 | 436,238 | 152,974 | 148,103 | 122,627 | 86,837 | 74,799 | 81,607 | |
| Repairs and | | | | | | | | | | | | | | | |
| maintenance | | 127,200 | | 125,221 | 108,772 | 1,594 | 2,412 | 5,495 | 20,200 | 24,723 | 17,174 | - | 3,550 | - | |
| Contracted services. | | * | | , | , | * | , | , | , | , | , | | , | | |
| professional fees | | 18,521 | | 13,000 | 18,500 | - | 5,109 | 7,355 | 5,000 | 2,908 | 3,587 | 11,920 | 14,070 | 11,916 | |
| Utilities, insurance | | 86,881 | | 80,606 | 78,888 | 4,999 | 4,868 | 737 | 2,500 | 1,084 | 1,482 | - | - | - | |
| Rental | | 522 | | 524 | - | 3,012 | 1,398 | 1,398 | 3,500 | 4,305 | 3,494 | 720 | 2,096 | 2,096 | |
| Gifts, donations, | | | | | | -, | ., | ., | -, | ., | -, | | _, | _, | |
| grants | | _ | | - | _ | _ | - | - | _ | _ | _ | _ | _ | _ | |
| Amortization | | 369,509 | | 498,809 | 489,388 | _ | - | - | _ | 20,073 | 23,799 | _ | 683 | 255 | |
| Loss (gain) on | | 000,000 | | .00,000 | .00,000 | | | | | 20,0.0 | 20,.00 | | 000 | 200 | |
| disposal of | | | | | | | | | | | | | | | |
| tangible capital | | | | | | | | | | | | | | | |
| assets | | _ | | _ | _ | _ | _ | _ | _ | _ | 300 | _ | _ | _ | |
| Interest expense | | 131,732 | | 117,867 | 134,690 | _ | _ | _ | _ | _ | - | _ | _ | _ | |
| Trust capital | | 101,702 | | 117,007 | 101,000 | | | | | | | | | | |
| distributions | | _ | | _ | _ | _ | 8,757,790 | 8,650,837 | _ | _ | _ | _ | _ | _ | |
| diotributionio | _ | 1,057,319 | | 982,037 | 1,006,801 | 618,504 | 9,406,881 | 9,270,883 | 548,968 | 567,281 | 501,501 | 203,899 | 177,636 | 185,476 | |
| Net surplus (deficit) | \$ | 102,062 | | 174,993 \$ | 101,543 \$ | 2,113,947 | | | | | (202,383) \$ | (133,499) \$ | (85,254) \$ | (112,986) | |

March 31, 2016

| | Operat | ions and Maintenar | nce | Fire and Police | | | Water | and Waste Water | · | Totals Before Adjustments | | | |
|-----------------------|----------------|--------------------|----------------|-----------------|----------------|----------------|--------------|-----------------|--------------|---------------------------|----------------|-------------|--|
| | Budget | | | Budget | | | Budget | | | Budget | | | |
| | 2016 | 2016 | 2015 | 2016 | 2016 | 2015 | 2016 | 2016 | 2015 | 2016 | 2016 | 2015 | |
| Revenue | | | | | | | | | | | | | |
| Federal government | | | | | | | | | | | | | |
| | \$ 913,055 | \$ 922,628 \$ | 1,000,200 \$ | 408,191 \$ | 405,927 \$ | 314,383 \$ | 4,630 \$ | 4,500 \$ | 4,546 \$ | 6,705,908 \$ | 6,952,183 \$ | 6,873,953 | |
| Provincial | | | | | | | | | | | | | |
| government | | | | | | | | | | | | | |
| transfers | 22,848 | 22,848 | 22,848 | 248,164 | 168,970 | 387,257 | - | - | - | 3,815,092 | 3,910,336 | 4,022,537 | |
| First Nation Fund | | | | | | | | | | | | | |
| revenue | | . | | - | - | - | - | - | - | - | | 34,267 | |
| Rental income | 421,503 | 306,216 | 335,770 | - | - | - | - | - | - | 4,752,810 | 4,701,575 | 4,691,541 | |
| Investment income | - | - | - | - | - | - | - | - | - | 3,300,000 | 7,732,704 | 4,709,965 | |
| Income from | | | | | | | | | | | | | |
| enterprises | - | - | - | - | - | - | - | - | - | - | (89,276) | (511,689) | |
| Casino Rama | | | | | | | | | | | | | |
| ground rent | - | - | - | - | - | | - | - | - | - | 5,013,577 | 4,958,213 | |
| User fees | 1,731,342 | 1,832,967 | 1,654,927 | 5,653,263 | 5,648,491 | 5,458,499 | 1,010,880 | 1,272,958 | 1,378,258 | 8,706,549 | 9,032,553 | 8,774,994 | |
| Sales from business | | | | | | | | | | 40 =00 0=0 | | | |
| enterprises | - | - | - | - | - | = | - | - | - | 12,722,856 | 11,510,730 | 12,890,916 | |
| Casino Rama fees | - | - | - | - | - | - | - | - | - | 7,300,000 | 7,809,136 | 7,181,832 | |
| Other | 1,156,855 | 1,058,348 | 945,048 | 32,611 | 49,178 | 66,702 | 10,520 | <u> </u> | | 3,744,624 | 4,113,454 | 4,110,423 | |
| | 4,245,603 | 4,143,007 | 3,958,793 | 6,342,229 | 6,272,566 | 6,226,841 | 1,026,030 | 1,277,458 | 1,382,804 | 51,047,839 | 60,686,972 | 57,736,952 | |
| Expenses | | | | | | | | | | | | | |
| Salaries and wages | 3,153,927 | 2,078,065 | 2,757,031 | 6,173,388 | 6,078,050 | 6,056,563 | 719,882 | 751,724 | 734,814 | 24,422,279 | 23,316,237 | 23,575,897 | |
| Materials, services | | | | | | | | | | | | | |
| and other | 1,146,257 | 2,580,675 | 1,379,039 | 459,384 | 430,462 | 388,666 | 341,263 | 313,400 | 326,775 | 17,610,876 | 19,122,673 | 17,858,210 | |
| Repairs and | | | | | | | | | | | | | |
| maintenance | 1,938,430 | 1,444,374 | 1,599,779 | 290,535 | 264,834 | 290,423 | 253,689 | 206,385 | 216,094 | 3,589,149 | 3,224,415 | 3,291,280 | |
| Contracted services, | | | | | | | | | | | | | |
| professional fees | 139,409 | 110,070 | 110,730 | 23,400 | 23,035 | 13,583 | 66,096 | 23,109 | 26,036 | 1,315,123 | 1,603,325 | 1,298,749 | |
| Utilities, insurance | 337,413 | 346,746 | 377,422 | 135,850 | 148,420 | 141,530 | 166,035 | 187,543 | 193,019 | 1,212,972 | 1,255,791 | 1,228,812 | |
| Rental | 60,783 | 35,265 | 31,258 | 54,908 | 34,857 | 50,896 | 2,333 | 1,826 | 1,854 | 1,106,274 | 987,045 | 1,081,878 | |
| Gifts, donations, | | | | | | | | | | | | | |
| grants | - | | . | 4,400 | 3,309 | 2,301 | - | | . | 412,915 | 468,018 | 417,671 | |
| Amortization | - | 1,063,178 | 1,014,658 | - | 510,159 | 499,482 | - | 613,695 | 611,309 | 599,009 | 3,972,029 | 3,861,638 | |
| Loss (gain) on | | | | | | | | | | | | | |
| disposal of | | | | | | | | | | | | | |
| tangible capital | | | , | | /· | | | | | | | | |
| assets | - | - | (2,394) | - | (3,373) | (10,789) | - | - | - | - | 147,289 | (12,895) | |
| Interest expense | 129,000 | 20,852 | 75,413 | - | - | - | - | - | - | 582,371 | 473,729 | 692,904 | |
| Trust capital | | | | | | | | | | | | 0.050.05= | |
| distributions | | - | | | | <u> </u> | - | | | <u> </u> | 8,757,790 | 8,650,837 | |
| | 6,905,219 | 7,679,225 | 7,342,936 | 7,141,865 | 7,489,753 | 7,432,655 | 1,549,298 | 2,097,682 | 2,109,901 | 50,850,968 | 63,328,341 | 61,944,981 | |
| Net surplus (deficit) | \$ (2,659,616) | \$ (3,536,218) \$ | (3,384,143) \$ | (799,636) \$ | (1,217,187) \$ | (1,205,814) \$ | (523,268) \$ | (820,224) \$ | (727,097) \$ | 196,871 \$ | (2,641,369) \$ | (4,208,029) | |

March 31, 2016

| | | Consol | idation Adjustme | ents | _ | Consolidated Totals | | | | | | |
|-----------------------|----|----------------|------------------|--------------|----|---------------------|----|----------------|-------------|--|--|--|
| | | Budget 2016 | 2016 | 2015 | | Budget 2016 | | 2016 | 2015 | | | |
| Revenue | | | | | | | | | | | | |
| Federal government | | | | | | | | | | | | |
| transfers | \$ | - \$ | - (| . | \$ | 6,705,908 | \$ | 6,952,183 \$ | 6,873,953 | | | |
| Provincial | • | • | | * | • | -,, | • | .,, | -,, | | | |
| government | | | | | | | | | | | | |
| transfers | | - | - | - | | 3,815,092 | | 3,910,336 | 4,022,537 | | | |
| First Nation Fund | | | | | | | | | | | | |
| revenue | | - | - | - | | - | | - | 34,267 | | | |
| Rental income | | 512,724 | 578,604 | 588,933 | | 4,240,086 | | 4,122,971 | 4,102,608 | | | |
| Investment income | | - | - | - | | 3,300,000 | | 7,732,704 | 4,709,965 | | | |
| Income from | | | | | | | | | | | | |
| enterprises | | - | - | - | | - | | (89,276) | (511,689) | | | |
| Casino Rama | | | | | | | | | | | | |
| ground rent | | - | - | - | | - | | 5,013,577 | 4,958,213 | | | |
| User fees | | 1,545,288 | 1,820,863 | 1,622,012 | | 7,161,261 | | 7,211,690 | 7,152,982 | | | |
| Sales from business | | | | | | | | | | | | |
| enterprises | | - | 218,765 | 277,830 | | 12,722,856 | | 11,291,965 | 12,613,086 | | | |
| Casino Rama fees | | - | - | - | | 7,300,000 | | 7,809,136 | 7,181,832 | | | |
| Other | | 820,273 | 900,046 | 887,567 | | 2,924,351 | | 3,213,408 | 3,222,856 | | | |
| | | 2,878,285 | 3,518,278 | 3,376,342 | | 48,169,554 | | 57,168,694 | 54,360,610 | | | |
| Expenses | | | | | | | | | | | | |
| Salaries and wages | | 274,914 | (122,040) | 9,880 | | 24,147,365 | | 23,438,277 | 23,566,017 | | | |
| Materials, services | | | | | | | | | | | | |
| and other | | 515,914 | 964,586 | 839,942 | | 17,094,962 | | 18,158,087 | 17,018,268 | | | |
| Repairs and | | | | | | | | | | | | |
| maintenance | | 1,404,512 | 1,960,718 | 1,783,607 | | 2,184,637 | | 1,263,697 | 1,507,673 | | | |
| Contracted services, | | | | | | | | | | | | |
| professional fees | | 695 | 768 | - | | 1,314,428 | | 1,602,557 | 1,298,749 | | | |
| Utilities, insurance | | 4,971 | 5,493 | 12,553 | | 1,208,001 | | 1,250,298 | 1,216,259 | | | |
| Rental | | 661,469 | 691,299 | 690,740 | | 444,805 | | 295,746 | 391,138 | | | |
| Gifts, donations, | | | | | | | | | | | | |
| grants | | 15,810 | 17,454 | 39,620 | | 397,105 | | 450,564 | 378,051 | | | |
| Amortization | | - | - | - | | 599,009 | | 3,972,029 | 3,861,638 | | | |
| Loss (gain) on | | | | | | | | | | | | |
| disposal of | | | | | | | | | | | | |
| tangible capital | | | | | | | | | | | | |
| assets | | - | - | - | | . | | 147,289 | (12,895) | | | |
| Interest expense | | - | - | - | | 582,371 | | 473,729 | 692,904 | | | |
| Trust capital | | | | | | | | | | | | |
| distributions | | <u> </u> | - | - | | - | | 8,757,790 | 8,650,837 | | | |
| | _ | 2,878,285 | 3,518,278 | 3,376,342 | _ | 47,972,683 | _ | 59,810,063 | 58,568,639 | | | |
| Net surplus (deficit) | \$ | - \$ | - (| 5 - | \$ | 196,871 | \$ | (2,641,369) \$ | (4,208,029) | | | |